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**From:** Beck, Nancy  
**Sent:** Fri 5/5/2017 11:55:13 AM  
**Subject:** ESA issue bubbling up  
ESA Issue Paper industry letters 5-5-17v2.docx

Samantha and Kevin,

# Ex. 5 - Deliberative Process

Further details are in the attached. Because we think the Services are likely to release the BiOps in the end of May, we will need to engage quickly.

Perhaps we can chat next week?

Thanks,

Nancy

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Nancy B. Beck, Ph.D., DABT

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**Ex. 6 - Personal Privacy**

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